

To the Creditor as Addressed

Available Electronically on the Creditors' Portal

16 June 2026

Dear Sir / Madam

**Barbeques Galore Pty Limited ACN 008 577 759 and
Associated Entities (as listed in Schedule 1)
(All in Liquidation) (All Receivers & Managers Appointed)
(Collectively "the Companies" or "the Group")**

**Grant Thornton Australia
Limited**

Grosvenor Place
Level 26
225 George Street
Sydney NSW 2000
Locked Bag Q800
QVB Post Office
Sydney NSW 1230

T +61 2 8297 2400

Notice of Failure to Execute a Deed of Company Arrangement

I refer to the appointment of Philip Campbell-Wilson, Matthew James Byrnes and I, Lisa Gibb of Grant Thornton Australia Limited as Joint and Several Voluntary Administrators ("the **Administrators**") of the Companies on 12 February 2026.

As you may be aware, at the Second Concurrent Meeting of Creditors held virtually on 22 May 2026 ("**Second Meeting**"), creditors resolved that the Companies execute the proposed Deed of Company Arrangement ("**DOCA**").

Prior to execution, the DOCA was subject to conditions precedent. Since the Second Meeting, Barbeques Galore management, together with the Receivers and Managers from Ankura Consulting Pty Ltd ("the **Receivers**") have been working to satisfy these conditions, which primarily included securing commercial trading arrangements with key suppliers and landlords moving forward which were acceptable to 1903 Partners LLC ("the **DOCA Proponent**").

The Receivers have advised that following negotiations in recent weeks, the Group has reached the position where the conditions to the DOCA are not capable of being implemented. Since there is no other DOCA proposal or transaction capable of implementation, the non-compliance with the requirement to execute the DOCA within 15 business days constitutes a contravention of Section 446A(1)(b) of the Corporations Act 2001 (Cth) ("**Act**").

As such, the following will occur automatically:

- The Companies are taken to have passed a special resolution under Section 491 of the Act that they be voluntarily wound up; and
- The Administrators are taken to have been appointed as Joint and Several Liquidators of the Companies effective on 16 June 2026.

Accordingly, please find enclosed at **Appendix A**, a formal Notice of Failure to Execute a DOCA (Form 509F).

Next Steps

The Receivers will remain in control of and continue to trade the business of the Group. Over the coming weeks, the Receivers will explore possible sale transactions for the remaining stores and assets, including the Companies' intellectual property, while concurrently running a stock disposition (Liquidation) strategy through the Company-owned stores.

www.grantthornton.com.au
ABN-41 127 556 389 ACN-127 556 389

The change of the status of the Group does not impact the conduct of the Receivership, and control of the Receivership process remains with the Receivers, who will continue to explore ways to maximise the outcome of the process for all creditors, including the secured creditor, employees and suppliers.

We will proceed with the Liquidation of the Companies, including:

- Attending to various lodgements with the Australian Securities and Investments Commission (“**ASIC**”);
- Continuing to liaise with the Receivers regarding the progress of asset realisations and the store closure process;
- Conducting further detailed investigations into the affairs of the Companies; and
- Preparing our Liquidators’ Statutory Report to be issued within three months of appointment.

We will write to all creditors again within three months of our appointment, which will include an update on the progress of the Receivers’ asset realisations and store closure program, any potential recovery actions identified and the likelihood of a dividend being paid in the Liquidation.

Creditors should note that:

- The DOCA contribution of \$5 million (for the purposes of paying pre-appointment participating unsecured creditors as detailed in the Administrators’ Report to Creditors) will not be paid as the DOCA was not capable of being executed;
- The amount available to pay dividends to creditors will be dependent on the outcome of the disposition and asset sale process and the costs of the Liquidation of the Companies; and
- It is expected that employees will have their entitlements paid in full by the Receivers.

Further Information

Unsecured Creditors:

- For more information regarding the Liquidation process, updating or lodging proofs of debt, creditors can contact Grant Thornton at barbequecreditors@au.gt.com.
- An information sheet setting out your rights as a creditor in the Liquidation is also enclosed at **Appendix B**. There is also information available on our website: https://www.grantthornton.com.au/creditors_information/barbeques-galore-pty-ltd/

Employees, Suppliers, Franchisees and Landlords:

Key contact details for the Receivers at Ankura are listed below

- For employees, please contact bbggemployees@ankura.com
- For suppliers, franchisees and landlords, please contact bbgg@ankura.com

Yours faithfully



Lisa Gibb
Joint and Several Liquidator

Encl.

Schedule 1 – “Associated Entities”

Appendix A – Notice of Failure to Execute Deed of Company Arrangement

Appendix B – ARITA Information Sheet: Creditor Rights in Liquidation

Schedule 1 – “Associated Entities”

No.	Company Name	ACN
1	Barbeques Galore Pty Limited	008 577 759
2	Barbeques Galore (Aust) Pty Limited	001 354 454
3	Barbeques Galore Services Pty Limited	002 060 335
4	Bosmana Pty. Limited	007 903 022
5	Cook-On Gas Products (Australia) Pty Ltd	001 532 912
6	Cougar Leisure Products Pty Limited	005 669 198
7	Douglas Manufacturing Pty Ltd	002 177 424
8	G.L.G. Australia Pty Limited	001 185 002
9	Galore Group Nominees Pty. Limited	003 352 949
10	Galore Pty Limited	001 819 852
11	Park-Tec Engineering Pty Ltd	001 387 382
12	Pricotech Leisure Brands Pty Limited	002 060 273
13	Redgun Pty Ltd	002 065 330
14	The Galore Group (International) Pty Limited	001 753 073
15	Vilbrent Pty Ltd	002 055 567

Appendix A



ASIC

Australian Securities and Investments Commission

Electronic Lodgement

Document No. **7EEB49254**

Lodgement date/time: 16-06-2026 13:31:49

Reference Id: 233432672

Notice of failure to execute deed of company arrangement

Form 509F - Corporations Act 2001 450C(a)

If there is insufficient space in any section of the form, you may photocopy the relevant page(s) and submit as part of this lodgement

Liquidator details

Liquidator number	559206
Given names	LISA MARIE
Family name	GIBB

Company details

ACN	008 577 759
Company name	BARBEQUES GALORE PTY LIMITED

Notice under section 450C

The company has failed to execute an instrument setting out the terms of a deed of company arrangement within the period ending on:
15-06-2026

Authentication

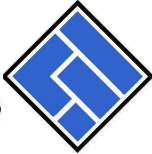
This form has been authenticated by	
Name	LISA MARIE GIBB
This form has been submitted by	
Name	Tae Jana POLLACK
Date	16-06-2026

Payment

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Electronic Lodgement

Document No. **7EEB49295**

Lodgement date/time: 16-06-2026 13:38:02

Reference Id: 233434071

Notice of failure to execute deed of company arrangement

Form 509F - Corporations Act 2001 450C(a)

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
001 354 454

Company name
BARBEQUES GALORE (AUST) PTY LIMITED

Notice under section 450C

The company has failed to execute an instrument setting out the terms of a deed of company arrangement within the period ending on:
15-06-2026

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Name
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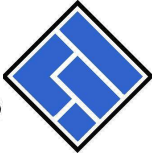
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Electronic Lodgement

Document No. **7EEB49322**

Lodgement date/time: 16-06-2026 13:41:10

Reference Id: 233434559

Notice of failure to execute deed of company arrangement

Form 509F - Corporations Act 2001 450C(a)

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
002 060 335

Company name
BARBEQUES GALORE SERVICES PTY LIMITED

Notice under section 450C

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15-06-2026

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Lodgement date/time: 16-06-2026 13:43:38

Reference Id: 233434909

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
007 903 022

Company name
BOSMANA PTY. LIMITED

Notice under section 450C

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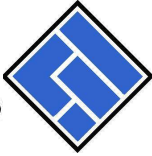
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Document No. **7EEB49280**

Lodgement date/time: 16-06-2026 13:36:04

Reference Id: 233439816

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
001 532 912

Company name
COOK-ON GAS PRODUCTS (AUSTRALIA) PTY LTD

Notice under section 450C

The company has failed to execute an instrument setting out the terms of a deed of company arrangement within the period ending on:
15-06-2026

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Name
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This form has been submitted by

Name
Tae Jana POLLACK

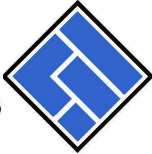
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Document No. **7EEB49266**

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
005 669 198

Company name
COUGAR LEISURE PRODUCTS PTY LIMITED

Notice under section 450C

The company has failed to execute an instrument setting out the terms of a deed of company arrangement within the period ending on:
15-06-2026

Authentication

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This form has been submitted by

Name
Tae Jana POLLACK

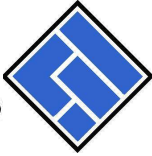
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Reference Id: 233440278

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
002 177 424

Company name
DOUGLAS MANUFACTURING PTY LTD

Notice under section 450C

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Name
Tae Jana POLLACK

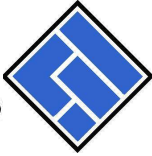
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Electronic Lodgement

Document No. **7EEB49189**

Lodgement date/time: 16-06-2026 13:22:12

Reference Id: 233441010

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
001 185 002

Company name
G.L.G. AUSTRALIA PTY LIMITED

Notice under section 450C

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Tae Jana POLLACK

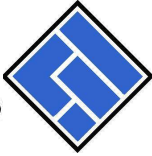
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Document No. **7EEB49177**

Lodgement date/time: 16-06-2026 13:19:55

Reference Id: 233441314

Notice of failure to execute deed of company arrangement

Form 509F - Corporations Act 2001 450C(a)

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
003 352 949

Company name
**GALORE GROUP NOMINEES PTY.
LIMITED**

Notice under section 450C

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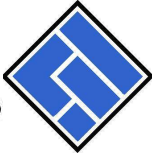
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Document No. **7EEB49358**

Lodgement date/time: 16-06-2026 13:45:28

Reference Id: 233441480

Notice of failure to execute deed of company arrangement

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
001 819 852

Company name
GALORE PTY LIMITED

Notice under section 450C

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15-06-2026

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Document No. **7EEB49373**

Lodgement date/time: 16-06-2026 13:48:12

Reference Id: 233441877

Notice of failure to execute deed of company arrangement

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Liquidator details

Liquidator number	559206
Given names	LISA MARIE
Family name	GIBB

Company details

ACN	001 387 382
Company name	PARK-TEC ENGINEERING PTY LTD

Notice under section 450C

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15-06-2026

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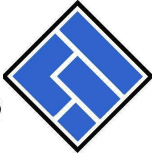
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Document No. **7EEB49238**

Lodgement date/time: 16-06-2026 13:29:33

Reference Id: 233442138

Notice of failure to execute deed of company arrangement

Form 509F - Corporations Act 2001 450C(a)

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
002 060 273

Company name
PRICOTECH LEISURE BRANDS PTY LIMITED

Notice under section 450C

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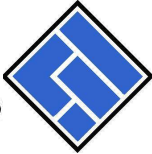
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Document No. **7EEB49206**

Lodgement date/time: 16-06-2026 13:24:50

Reference Id: 233442464

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
002 065 330

Company name
REDGUN PTY LTD

Notice under section 450C

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15-06-2026

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This form has been submitted by

Name
Tae Jana POLLACK

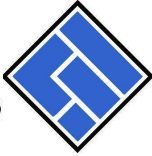
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Document No. **7EEB48958**

Lodgement date/time: 16-06-2026 12:50:15

Reference Id: 233442708

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
001 753 073

Company name
**THE GALORE GROUP (INTERNATIONAL)
PTY LIMITED**

Notice under section 450C

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Name
Tae Jana POLLACK

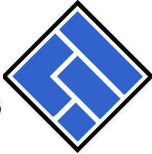
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Electronic Lodgement

Document No. **7EEB48803**

Lodgement date/time: 16-06-2026 12:33:55

Reference Id: 233443012

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Form 509F - Corporations Act 2001 450C(a)

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Liquidator details

Liquidator number
559206

Given names
LISA MARIE

Family name
GIBB

Company details

ACN
002 055 567

Company name
VILBRENT PTY LTD

Notice under section 450C

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15-06-2026

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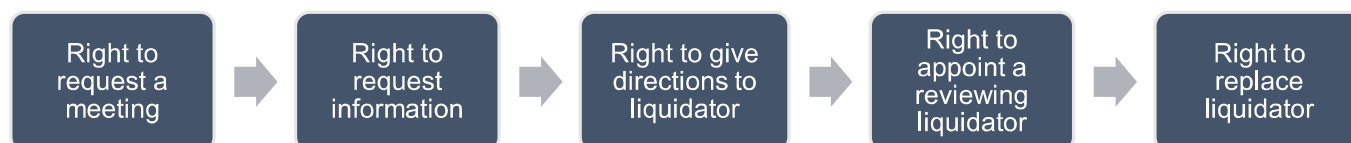
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Telephone 1300 300 630

Appendix B

Creditor Rights in Liquidations

As a creditor, you have rights to request meetings and information or take certain actions:



If a simplified liquidation process is adopted, these rights are effectively limited to the right to request information.

Right to request a meeting

In liquidations, no meetings of creditors are held automatically. However, creditors with claims of a certain value can request in writing that the liquidator hold a meeting of creditors. The right to request meetings, including in the circumstances described below, is not available if a simplified liquidation process is adopted.

A meeting may be requested in the first 20 business days in a creditors' voluntary liquidation by $\geq 5\%$ of the value of the debts held by known creditors who are not a related entity of the company.

Otherwise, meetings can be requested at any other time or in a court liquidation by:

- $> 10\%$ but $< 25\%$ of the known value of creditors on the condition that those creditors provide security for the cost of holding the meeting
- $\geq 25\%$ of the known value of creditors
- creditors by resolution, or
- a Committee of Inspection (this is a smaller group of creditors elected by, and to represent, all the creditors).

If a request complies with these requirements and is 'reasonable', the liquidator must hold a meeting of creditors as soon as reasonably practicable.

Right to request information

Liquidators will communicate important information with creditors as required in a liquidation. In addition to the initial notice, you should receive, at a minimum, a report within the first three months on the likelihood of a dividend being paid.

Additionally, creditors have the right to request information at any time. A liquidator must provide a creditor with the requested information if their request is 'reasonable', the information is relevant to the liquidation, and the provision of the information would not cause the liquidator to breach their duties.

A liquidator must provide this information to a creditor within 5 business days of receiving the request, unless a longer period is agreed. If, due to the nature of the information requested, the liquidator requires more time to comply with the request, they can extend the period by notifying the creditor in writing.

Requests must be reasonable.

They are not reasonable if:

Both meetings and information:

- (a) complying with the request would prejudice the interests of one or more creditors or a third party
- (b) there is not sufficient available property to comply with the request
- (c) the request is vexatious

Meeting requests only:

- (d) a meeting of creditors dealing with the same matters has been held, or will be held within 15 business days

Information requests only:

- (e) the information requested would be privileged from production in legal proceedings
- (f) disclosure would found an action for breach of confidence
- (g) the information has already been provided
- (h) the information is required to be provided under law within 20 business days of the request

If a request is not reasonable due to (b), (d), (g) or (h) above, the liquidator must comply with the request if the creditor meets the cost of complying with the request.

Otherwise, a liquidator must inform a creditor if their meeting or information request is not reasonable and the reason why.

Right to give directions to liquidator

Creditors, by resolution, may give a liquidator directions in relation to a liquidation. A liquidator must have regard to these directions, but is not required to comply with the directions.

If a liquidator chooses not to comply with a direction given by a resolution of the creditors, they must document their reasons. An individual creditor cannot provide a direction to a liquidator.

If a simplified liquidation process is adopted, you may not be able to give directions, because meetings cannot be held to pass a resolution.

Right to appoint a reviewing liquidator

Creditors, by resolution, may appoint a reviewing liquidator to review a liquidator's remuneration or a cost or expense incurred in a liquidation. This right is not available if a simplified liquidation process is adopted. The review is limited to:

- remuneration approved within the six months prior to the appointment of the reviewing liquidator, and
- expenses incurred in the 12 months prior to the appointment of the reviewing liquidator.

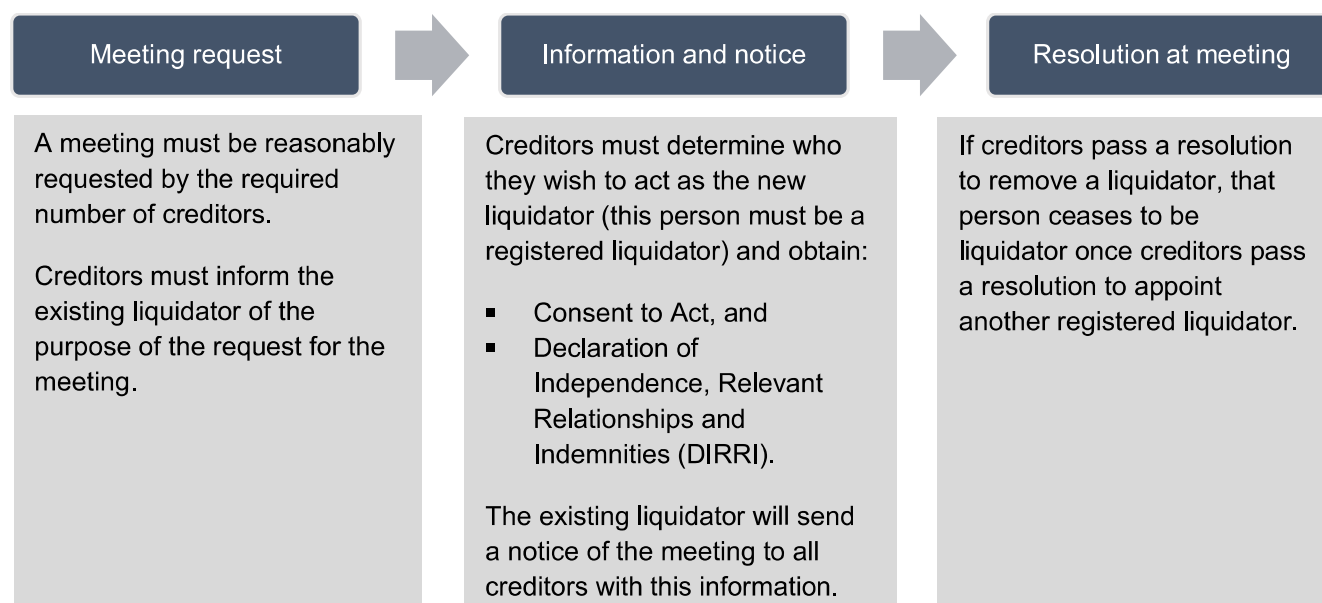
The cost of the reviewing liquidator is paid from the assets of the liquidation, in priority to creditor claims.

An individual creditor can appoint a reviewing liquidator with the liquidator's consent, however the cost of this reviewing liquidator must be met personally by the creditor making the appointment.

Right to replace liquidator

Creditors, by resolution, have the right to remove a liquidator and appoint another registered liquidator. This right is not available if a simplified liquidation process is adopted, because meetings cannot be held.

To replace a liquidator, there are certain requirements that must be complied with:



**For more information, go to www.arita.com.au/creditors.
Specific queries about the liquidation should be directed to the liquidator's office.**